
EP Hearing – 15 September 2005

***Implementation and Impact –
looking to the future. What
needs to change?***

Lorenzo Allio

European Policy Centre

The complexity of the problem

Structural issues

- National / sub-national vs. EU decision-making

Procedural issues

- Infringement procedure
- Choice of instruments

Administrative issues

- Skills and expertise; budget; human resources

Today's focus: EU preparatory stage

Problem identification
RIA and Consultation
Commission Proposal
Approval by Parliament
Adoption by Council
Implementation by MS
Enforcement



Improving *ex-ante* evaluation (I)

Impact Assessment

- Evidence for government intervention
- Choice of policy option (options not chosen)
- Cause – effect relationship
- **Formal power of « return »**
- **Link to consultation**

Improving *ex-ante* evaluation (II)

Scientific advice (quality, credibility, utility)

- Chief Scientific Advisor(s)
- consistent Risk Analysis policy
- legally-binding procedures

Addressing “Risk-Risk paradox”

- Raise awareness of « risk-risk » and unintended consequences
- Train regulators and develop « risk-risk » knowledge based on ex-post evaluations
- Embed « risk-risk » assessment into Commission Guidelines on RIA and risk assessments

Decision-making processes

- Close the « regulatory cycle »: ex-post evaluation
- Test new legislation against its likely implementation: administrative capacity
- Establish decision-making framework and overall policy for Risk Management

But it remains ...

... the political variable:

« *Implementation is the continuation of politics by other means* »