



Public Hearing

Taxation of Cross-border Teleworkers Possible solutions

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Global Tax Puzzle - Policy, Challenges and the Foundation of the Future











Global Tax Puzzle - Dynamic Concept of Sovereignty and the Foundation of the Future



Sovereignty can be defined as the power to build and maintain the State supremacy and uniqueness in the political field

The international system is based on the principle of hierarchy within each State and on the principle of independence among States. International events do not have a direct impact on the internal sphere of the States as their outcomes are mediated by the States themselves

Sovereignty has multiple dimensions:

territorial cultural

The imposition of taxes represents an important expression of the State authority: for this reason, we talk about tax sovereignty

Tax sovereignty is the expression of self-determination and self-sufficiency in the exercise of a power which

is crucial for the State itself

National States are also fiscal States, as they

impose taxes on their citizens.

Tax sovereignty can become more formal than substantial if it is not associated with an effective control of the activities taking place in the State territory

Taxable income might spill out of the State borders: this happens when a company, by using

artificial structures,

produces income in one State and pays taxes in another State

This implies a crisis of tax systems that runs parallel to the decline of the sovereign national State and has an impact both at the national and at the international level

The decline of sovereignty:

By establishing the UN, States renounced to the "ius ad bellum" and forwent their external sovereignty intended as "potestas superiorem non recognoscens"

The EU integration process also had an impact on sovereignty: States are no more sovereign "uti singuli" but "uti socii"

The resulting new sovereignty is a dynamic concept

Sovereignty can be modulated, transferred, shared. On the supranational level, single States, legitimated by their citizens' support, may become global electors in a system of global governance

The new sovereignty:



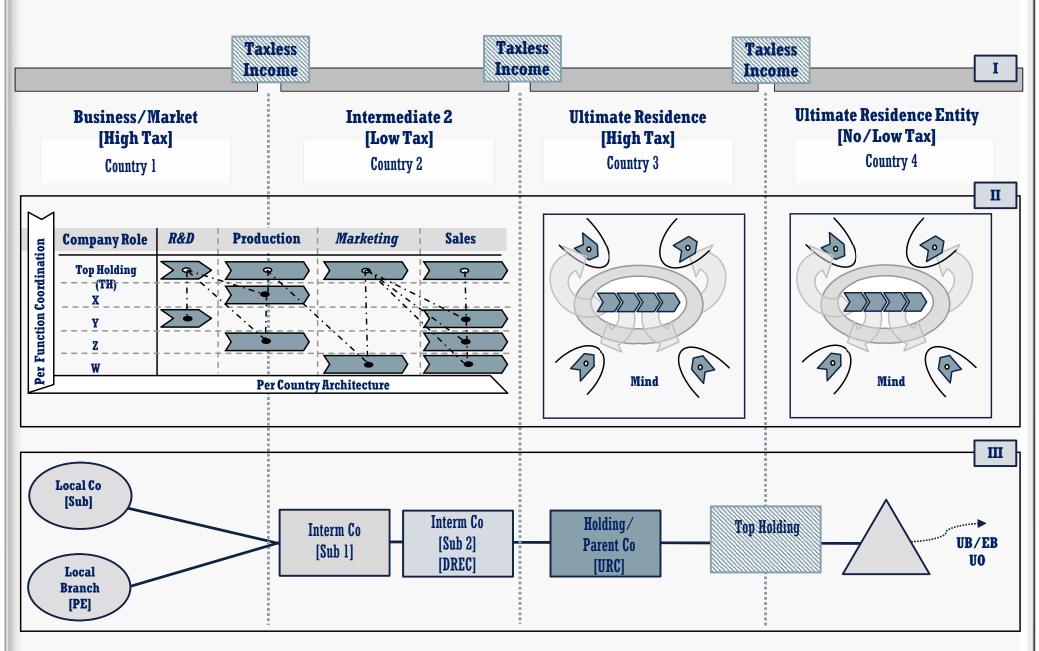






Global Tax Puzzle - Post-BEPS Global Tax Planning











Technology as a Drive of Change



TECHNOLOGY IS
SETTING THE TAX
AGENDA
DIGITALIZATION OF
ECONOMY

Sustainability

TAXLESS INCOME &
MOBILE WORKING
ENVIRONMENT CHALLENGES

Technology as a Driver of Change

Human-Capital

Efficiency

Mobility

HUMAN-CENTRED

TAX FRAMEWORK

INCLUSIVE AND

SUSTAINABLE LABOUR

MARKET

GEOTAXATION MULTILATERAL
APPROACH IS NEEDED



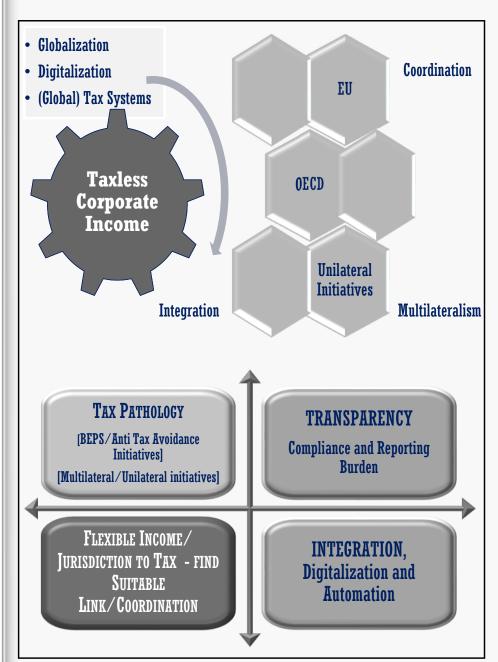


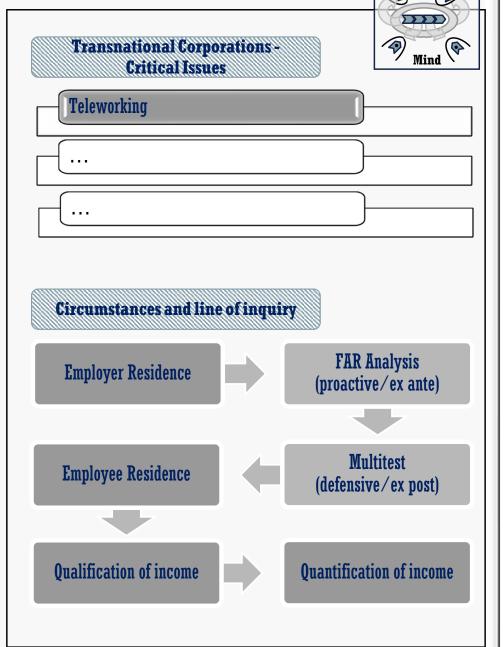




Taxless Income and Mobility of Work Force







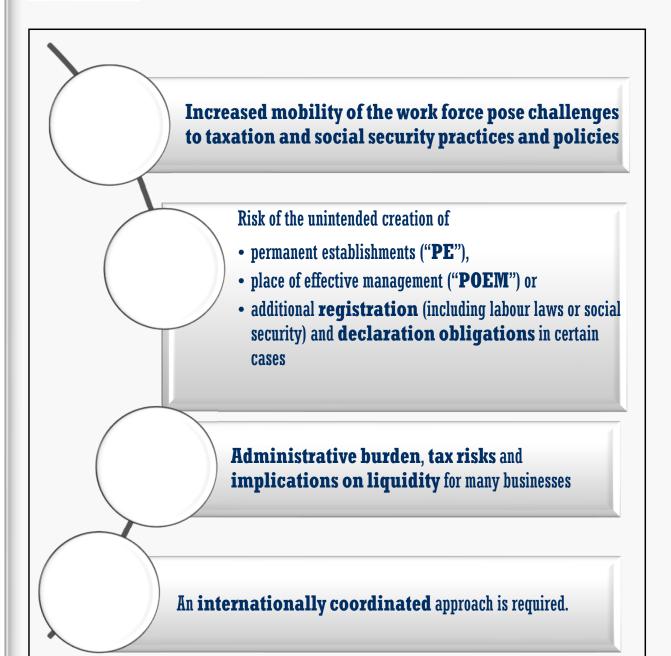


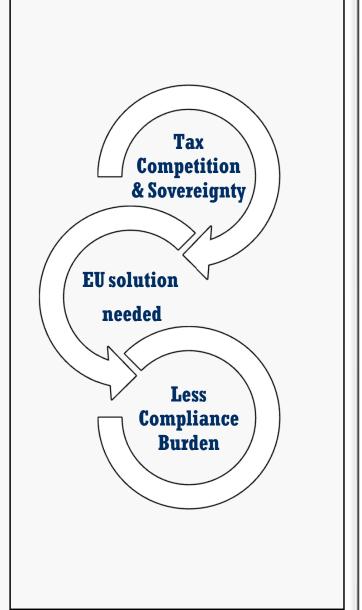




Taxation of Cross-Border Teleworkers - Challenges













Principles of Taxation and Consequences



The Principle of Taxation at the Place of Activity

Derogations to the principle in Double Taxation Conventions

- De minimis limits
- Specific cross-border commuter provisions
- Special Agreements during Covid period (bilaterally /OECD Note)

Employer

- Apportionment of income in two jurisdictions
- Levying of wage tax as withholding tax in state of activity

Employee

- Additional compliance obligations (need to declare income in 2 MS)
- Certain thresholds may no longer be fulfilled (Schumacker-criteria)
- Possible impact on overall income depending on difference in taxation in source and resident state

Tax Administrations

 Apportionment results in assessing taxpayer in both states on largely the same issues (days spent in home office, auditing of wage tax requirements, disputes with taxpayer)

Consequences







Social Security Rules and Teleworking (1/2)



The EU Regulations on the coordination of social security systems (Regulations (EC) Nos 883/2004 and 987/2009) provide that persons are subject to the legislation of only one Member State at a time

For economically active persons, in principle, the Member State in which they work is competent

If they normally pursue an activity in two or more Member States, Article 13 stipulates that employed persons are subject to the legislation of their **Member State of residence** if they pursue a substantial part of their activity there

Article 14 of Regulation
(EC) No 987/2009, as a
general rule, a share of
25 % or more of
working time
and/or
remuneration over
a period of 12
calendar months is
regarded as a substantial
part of the activity

Result: currently there is a cap for teleworking of 25 % to avoid repercussions in the field of social security





Social Security Rules and Teleworking: New Framework Agreement (2/2)



Framework
Agreement on
the application
of Article 16 (1)
of Regulation (EC)
No. 883/2004 in
cases of habitual
cross-border
telework

27 EU MSs, Norway,
Iceland, Liechtenstein,
Switzerland, U.K. invited
to the agreement that
will allow employers/
employees to carry on
social security coverage
in the country of the
employer when an
employee works from
home in another
country less than
50 % of the time

The Framework **Agreement provides** an option to employers and employees whereby an employee can work up to 49.9 percent of his time in the country of residence and maintain coverage under the social **security** system in the country of the employer

If employers and employees want to use the option they must apply for the Al certificate in advance

by 1 July 2023:
Germany,
Switzerland,
Belgium, Portugal,
Lichtenstein,
Austria, Czech
republic, Slovak
republic, The
Netherlands,

Norway, Finland,

Luxembourg

12 Signatories

The UK has indicated that they will not sign this Agreement







Some Initiatives on Remote Work



From Institutions:

- European Economic and Social Committee EESC:
 Opinion on "Taxation of cross-border teleworkers and their employers" dated 13 July 2022, ECO/585
- BENELUX Interparliamentary Assembly: Recommendation 920/2 of 23 March 2021 for 48 days/year cross-border teleworking
- Assemblée Nationale FR: Resolution Européenne, n°819 of 9 March 2022 for 96 days/year crossborder teleworking
- Petition to the German Bundestag for an alignment of cross-border teleworking to Social Security Threshold of 55 days/year

From the EU (to mention some):

- Platform of Good Governance in September 2021
- Annual Report of Taxation 2022
- Public Hearing Tallinn







Cross-border Teleworking: Possible Actions to Optimize Framework



1. A de-minimis tax perimeter

- No tax repercussions for cross-border Teleworking within set limits and no apportionment of income
- Some countries implemented (number of days range from 19 — 34 days per year); not sufficient to allow 1 day/week cross-border teleworking
- tax-aligned perimeter
- 2. A de-minimis Social security provisions provide for a change of applicable social security system in case of 25 % or more home office,
 - The proposed solution entails enabling regular cross-border teleworking for one day per week.
 - · Cross-border worker only deals with one tax administration
- 3. A One-stop-Shop
- In practice, imbalances could occur, which could be rectified through financial compensations between Member States.

Setting up central **one-stop-shops** in tax administrations where mobile workers and investors could find relevant and reliable tax information, directly pay taxes and obtain all the necessary certificates for their home country's tax authorities

Facilitating cross-border tax compliance by seeking greater alignment of tax claim and declaration forms, translating information into other EU official languages and making greater use of information technology

Encouraging Member States to adopt special rules for frontier workers and mobile workers that take account of the interaction of tax and social security systems in different Member States

Promoting better interaction between the different pension taxation regimes to encourage worker mobility

The number of days allowed for such remote work is often limited to some 20 days per year, we welcome the EESC proposal to extend such limit up to 2 days per week, without any tax consequences.







Global Mobility Planning and MNEs



Remote & Virtual workers

Issues

- Remote and virtual working has increased significantly
- The global nature of workforces has led to an increasing number of workers performing their duties from countries different from their employment location.
- Emerging virtual assignments have given rise to a disconnect between an employee's physical location and their designated role.
- Access to healthcare

Suggested Actions

- Assessing the impact at the employee level regarding compliance with tax filing and payment obligations
- Assessment by employer on employer's payroll and related compliance obligations
- Clarify healthcare access under local social security and whether there are any gaps?
- Employer and employee compliance
- Process and policy related support

Global Mobility Planning

Issues

- Short term business travellers increased
- Non-resident directors
- There is a resurgence in international business travel and relocations taking place
- Costs are experiencing pressure due to environmental factors

Suggested Actions

- The structuring of cross-border work arrangements and assignments aimed to minimize costs and mitigate risks
- Check employer and employee compliance
- Assess expatriate tax concessions
- Social security planning and compliance







Tax Policy and the EU Approach: Burning Topics



